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Dear [REDACTED]

The Director made himself very clear on one point at the recent meeting held in his Office on the subject of CIA training, — he wants us to get ahead with the job, and he doesn't want to be bothered further with the details of how it is done.

On this point all concerned are, I'm sure, in complete agreement and sincerely desire to do their part in putting the General's wishes into effect. I see no reason why this cannot be done and ^gwish to _^cooperate with you fully toward this end.

My responsibilities toward the overt offices are understood and are presently under implementation, but owing to certain misunderstandings in the past, which you and I have been indirectly and unwittingly drawn into, I do not clearly understand the relationship you wish me to have with the Training Division of O/SO.

My phrasing of the above sentence was intentional, [REDACTED] I have said publicly on at least three occasions that I did not wish to interfere with TRD and would do so only if requested. I meant exactly this in December when I reported for duty and I mean it today. The DCI has however, not seen fit to relieve me of the responsibility for all Agency training.

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CIA Regulation [REDACTED] page 42, dated 19 January 1951, spells out my mandate.

"The Director of Training is in charge of developing and directing all Agency training programs".

The Director of Training shall supervise and/or conduct all Agency training programs.

My interpretation of the above regulation as further amplified by the DCI are as follows:

Training is a staff function of the Office of DCI.

The Director of Training is a member of the staff of DCI.

The Office of Training is staff in all operations throughout CIA and in liaison relations with other training activities utilized by or operationally involved in the training programs of CIA.

The Director of Training is responsible for the organization, operation (overt only) and supervision of all training activities of CIA. In fulfilling his responsibilities he will function as the staff representative of DCI.

The Director of Training shall formulate the basic policy of training in CIA for the approval of DCI. Where appropriate and necessary DCI will issue directives from his office to initiate or support training programs.

Every effort shall be made to avoid duplication of training facilities within the Agency, but it is expected that there will be justification for certain training activities that must be maintained virtually under separate auspices because of the sensitiveness of the operations concerned. With such training activities the Director of Training shall maintain a supervisory relationship at the top operating level.

The Director of Training shall report periodically to DCI on the status of each training activity throughout the Agency.

The reason for this rather long letter is to give you my interpretation of my responsibilities as Agency Director of Training, so that you in turn may tell me to what extent this interpretation can be applied

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to the Training Division of SO. I'd greatly appreciate an expression of your wishes in this matter and can assure you of my wholehearted willingness to cooperate.

Sincerely yours,

MATTHEW BAIRD

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